

## **CALL FOR PROPOSALS**

### **Evaluation of project Building bridges: linking Europe's neighbourhoods to ensure public finance for public benefit**

Proposals should be submitted to Anelia Stefanova [anelias@bankwatch.org](mailto:anelias@bankwatch.org) no later than 15<sup>th</sup> of October 2015.

#### **Objective, scope and requirements of the evaluation**

The purpose of the evaluation is to assess the results of the EU ENP project running from 01.01.2013 until 31.12.2015.

CEE Bankwatch Network is seeking an evaluator and consultant to carry out an analysis of the project in the last three years. The overall aim of this evaluation is to evaluate the implementation of the proposed action in order to assess its efficiency, effectiveness, impact and sustainability.

The evaluation will look at the activities, outreach materials and resources produced and used by the ENPI project partners in the period from 01.01.2013 to 31.12.2015. The outcomes of the ENPI project should be assessed against the project objectives in terms of coherence and sustainability of the different activities.

The evaluator will need to collect input from the project partners, targeted institutions and local CSOs that could compliment the review of the project products.

More specifically the evaluation aims to get a global view on the achievements of the action implemented by the coalition of CEE Bankwatch Network, Arab NGO Network for Development (Lebanon) , National Ecological Center of Ukraine, Green Alternative (Georgia), Oil Workers Protection Committee (Azerbaijan), Ecolur (Armenia) in terms of effective impact and its sustainability development of capacity civil society groups in MENA and EaP neighborhood region, facilitate and broaden the dialogue between European policy makers and national government officials, and the creation of public awareness and debate about reforms which are needed to ensure public finance for public benefit, in particular in light of the achievements of the following objectives:

- Improve the policies, and their implementation, of the European Bank for Reconstruction and Development (EBRD), the European Investment Bank (EIB) and EU development programs to prevent negative impacts on local people and the environment;
- Stimulate multi-stakeholder dialogue – by including local communities and local authorities in the decision-making processes about major infrastructure projects;
- Broaden civil society organisations' involvement in the decision-making processes of national authorities;
- Share campaign experience among CSOs in eastern and southern Neighbourhood countries;
- Implement effective new and traditional media in CSO campaigning.

The evaluation also should:

- Assess effectiveness of the use of resources in the coalition in the years of operation for achievement of the intended results.
- Evaluate the management of the project

- Provide recommendations regarding the future work of the project partners on the issues constituting the main objectives of the project and suggestions as to which areas should be modified in future project sharing similar characteristics: assessment of the on-going communication and cooperation between the partners, processes of a similar nature to those that have been targeted jointly by the project partners as well as assessment of political opportunities and where work on these processes is most useful for partners and potential allies.
- Scoping of the political landscape and where ENPI project partners could make a difference in the coming years.
- Provide recommendations for improvement of the effectiveness of the project management and coordination work.
- Look at synergies with other CEE Bankwatch Network led projects of similar geographical and thematic scope and evaluate the interaction, joint management and using the project activities from those projects in a way that maximises the impact
- Provide recommendation on the improvements in this regard and identify those practices that work well and should be incorporated into Bankwatch project management standard operations.

The evaluator should also collect

## **Background**

The project is “Building bridges: linking Europe’s neighbourhoods to ensure public finance for public benefit” led by Central and Eastern Europe Bankwatch and the project partners include: Arab NGO Network for Development (Lebanon) , National Ecological Center of Ukraine, Green Alternative (Georgia). The project location includes ENPI region: Ukraine, Georgia, Armenia, Azerbaijan, Russia, Egypt, Tunisia, Lebanon, Morocco, Jordan.

## **Finance**

The evaluation is financed by CEE Bankwatch Network under the Europe Aid funded project

## **Deliverables**

The deliverable consists of a well-structured, reader-friendly document in English which presents key findings of the conducted research, bearing in mind the above outlined evaluation aims, and the following elements:

## **Target audience:**

ENPI project coalition partners, Bankwatch Management, European Commission.

## **Content:**

The key finding’s document will answer the following questions:

***Has the ENPI Building Bridges project fulfilled the objectives set in the project, what could be improved in future projects, which project management practices could be***

***recommended in the future projects, did the project partners manage to build trust in each other and do they see the need for a similar project of the similar format in the future together?***

This question would involve review of:

- The impact of the ENPI Building bridges project on the EU and MDBs policies to ensure energy security through energy efficiency and renewable energy measures, and its impact on national governments, decision makers in European Commission, MDBs, The European Parliament, Member State representatives.
- Achievements in coalition building and strategic alliances with other relevant players;
- Capacity building of the project partners and CSOs in the countries covered by the project;
- The impact of the ENPI project on the target groups and other stakeholders (media, academics etc.) and the publicity of the issues among the national publics, as well as among the European public, also evaluating the meant multiplier effect;
- Results of the implemented activities versus the use of resources

***What are the lessons learnt from the last 3 years?***

This question would involve review of:

- Opportunities and limits deriving from the 3-year project grant
- Project management
- Planning and follow up
- Motivation and commitment to the common goals of the ENPI project

***Suggestions for the future projects with the ENPI project partners***

This question would include:

- Assessment of on-going and upcoming processes around EIB/EBRD/EU in the EaP and MENA region with the focus of the impact of their energy, climate and agricultural policies, ENI financing and the impact of this financing on the developmental options of those countries/regions.
- Identification of potential further allies;
- Scoping of the political landscape and where ENPI project partners could make a difference in it.

### **Main responsibilities**

The contractor will be responsible for:

- Drafting a research plan and timeline that is to be discussed with and approved by a supervisor assigned by CEE Bankwatch Network;
- Conducting the relevant research based on the research plan;
- Presenting key findings of the research in the form described above.

### **Timeline for evaluation to be completed and presented:**

The evaluation shall start by beginning of November 2015 and shall be finalised before the end of March 2016.